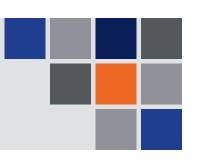
GlassRatner Services

CHIEF RESTRUCTURING OFFICER



GlassRatner has a well-established track record of challenging the conventional wisdom in distressed situations to find creative solutions that optimize value for all stakeholders. GlassRatner has extraordinary professionals with significant experience in roles such as; Chief Restructuring Officer, Financial Advisor to the Company and Debtor, and Interim C-level Management.

Value Proposition

- We are nationally recognized for achieving award-winning solutions
- We are primarily businesspeople and know from first-hand experience how to manage a business and achieve results
- In dysfunctional situations, we act as the catalyst for change and clarity
- Large firm experience at a boutique price
- Our flexible fee structure is custom designed for each engagement to suit the needs of our clients

Value Created

- Create time and expand options by increasing liquidity and effectively managing cash flow
- Establish credibility and trust with lenders and vendors by developing achievable financial projections and performance improvement milestones
- Lead regular, timely communication to all stakeholders on the company's progress
- Craft and negotiate a realistic restructuring plan that enables the company to survive and prosper
- Obtain the refinancing or capital infusion necessary to implement the restructuring
- Fully licensed in all M&A activities through our Broker-Dealer

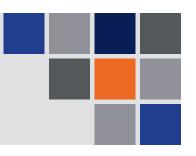
Industry Experience

GlassRatner experience covers a broad base of industries:

- Aerospace
- Agriculture
- Automotive
- Consumer Products
- Distribution
- Education
- Energy
- Entertainment & Media
- Financial Institution
- Food & Beverage
- Government
- Healthcare
- International
- Logistics/Wholesale
- Manufacturing
- Media
- Metals & Mining
- Oil & Gas
- Printing
- Professional Services
- Real Estate & Hospitality
- Retail
- Technology
- Telecommunications
- Transportation & Logistics
- Utilities

Representative Engagements

CHIEF RESTRUCTURING OFFICER





CRO for an Academy Award winning visual effects studio



CRO of holding company for a \$13 billion bank



CRO to the largest condo converter in Florida



CRO for wholesale marketer of bulk transportation fuels



CRO to a home textile distribution company



YOU WOULD APPROVE®

CRO to the 15th largest mortgage originator in the United States



CRO to a distributor of consumer electronics and computer technology



CRO to concrete accessories and forms manufacturer



CRO and Responsible Person to a two hospital healthcare system



CRO for multi-state manager and syndicator of apartment communities



CRO of card room and casino in Fresno, CA



CRO of a 175-room oceanfront timeshare resort



CRO of a large floral importer with sales of nearly \$100 million



CRO to international distributor of HVAC products



CRO to an NYSE public real estate company predominantly in Texas



CRO to the largest RV retailer in the West



CRO for a company offering corporate data services



CRO to a medical imaging center operator



CRO to a regional mortgage company



CRO of an oil and gas exploration and development company



CRO for a Cayman Islands exempted mutual fund



CRO and Investment Banker for a food and beverage packer and manufacturer



CRO and Financial Advisor to a company that operates a 1,500 acre landfill and rock quarry



CRO to a national building materials manufacturer